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Doing Business Reform Programme

Prem Chandiramani IDA International





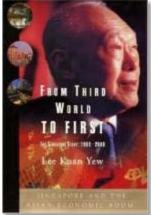
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Singapore - the improbable story



1965 – independence Land: 600 sq km Population: 1.9 million GDP: \$965 million GDP per capita: S\$512 Unemployment: 13.3%



"To understand Singapore, you've got to start off with an improbable story: It should not exist. It is a nation with almost no natural resources, without a common culture, a fractured mix of Chinese, Malays and Indians, relying on its wits to stay afloat and prosper" - Former Prime Minister Lee Kuan Yew (The New York Times, 2007)

Singapore Today

- 1. Land Area
- 2. Population
- 3. GDP
- 4. GDP Per Capita
- 5. Literacy Rate
- 6. Labor Force
- 7. Government Agencies
- 8. Public Sector Officers

- : 714 sq km
- : 5.18 million (3.79m residents)
- : S\$326.8 billion (US\$260.8 billion)
- : S\$65,048 (US\$52,051)
- : 96.1%
- : 66.1% of population (aged \geq 15)
- : 15 Ministries & 65 Statutory Boards
- : ≈ 127,000

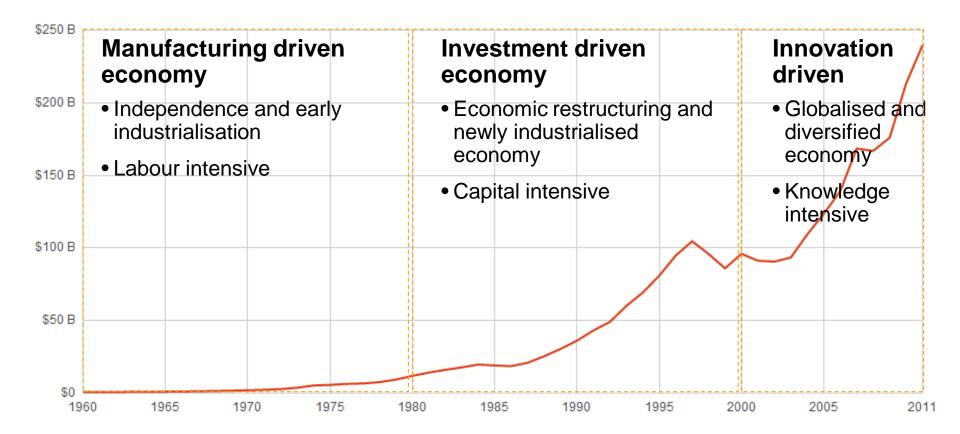
Sources :

- 1-6: Singapore Department of Statistics, (<u>http://www.singstat.gov.sg</u>). Last accessed on 14 May 2012
- 7: Singapore Government Directory, (http://www.sgdi.gov.sg). Last accessed on 20 March 2012
- 8: Public Services Division (<u>http://www.psd.gov.sg/PublicService/SingaporePublicService/</u>), Last accessed on 20 March 2012.

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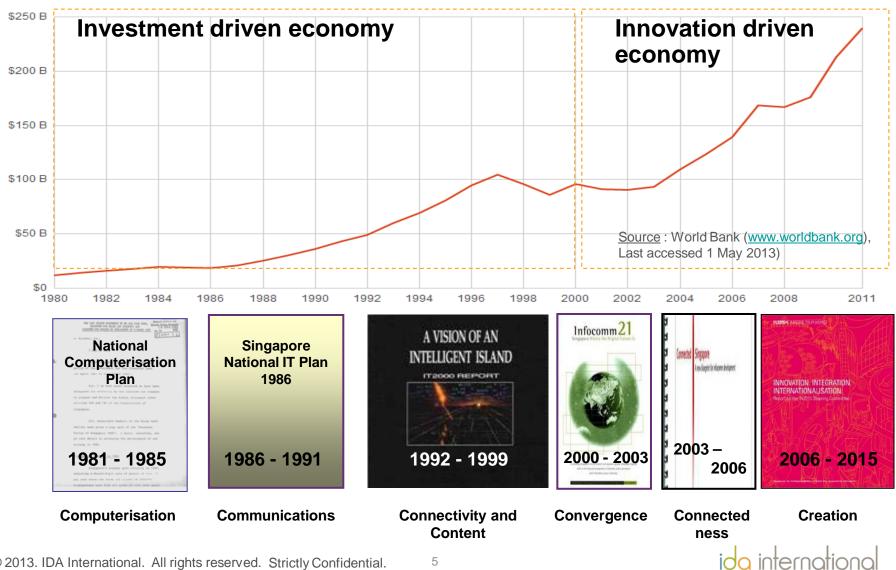
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Evolution of Singapore's Economic Development



<u>Source</u>: World Bank (<u>www.worldbank.org</u>), Last accessed 1 May 2013)

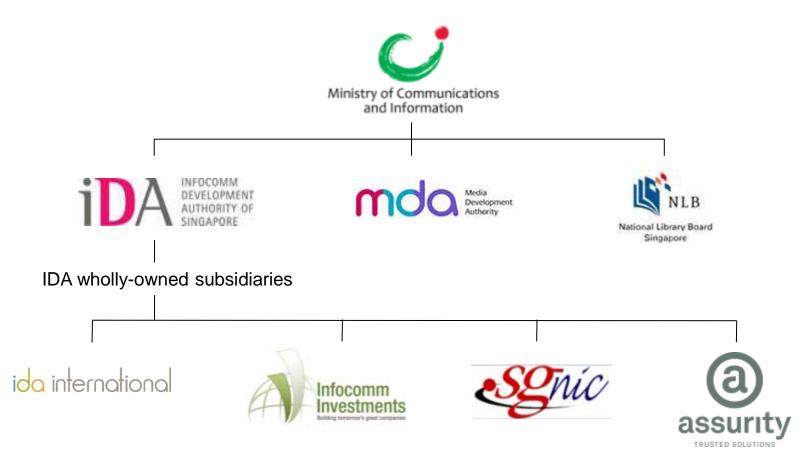
Our economic evolution has been heavily supported and enabled by ICT



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Infocomm Development Authority (IDA) has played a pivotal role in Singapore's economic development

 Infocomm Development Authority of Singapore (IDA) is a statutory board under Ministry of Communications and Information (MCI) and is the ICT authority and eGovernment agency in Singapore





We have been awarded numerous global accolades

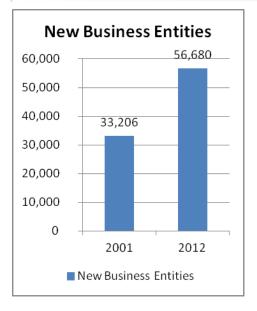
- 3rd most competitive IT Industry Economist Intelligence Unit, 2011
- Best eGovernment Waseda University eGovernment Global Ranking, 5 years, 2009 - 2013
- City with the best investment potential BERI Report, 2011
- 2nd most network ready country WEF Global Information Technology Report, 2 years, 2012 - 2013

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- 2nd most competitive country WEF Global Competitiveness Index, 2 years, 2011 - 2012
- Easiest place to do business World Bank Ease of Doing Business, 7 years, 2007 – 2013

Sector transformation helped to drive efficiencies, making Singapore the easiest place in the world to do business

ECONOMY OVER	VIEVV			PRINT SECEL	
REGION	East Asia & Pacific	DOING BUSINESS 2013	DOING BUSINESS 2012 RANK	CHANGE IN RANK	
INCOME CATEGORY	High income	1	1	0	
POPULATION	5,183,700				
	42,930	DOING BUSINESS 2013 DTF** (% POINTS)	DOING BUSINESS 2012 DTF** (% POINTS)	(% POINTS)	
		91.7	91.7	0.0	

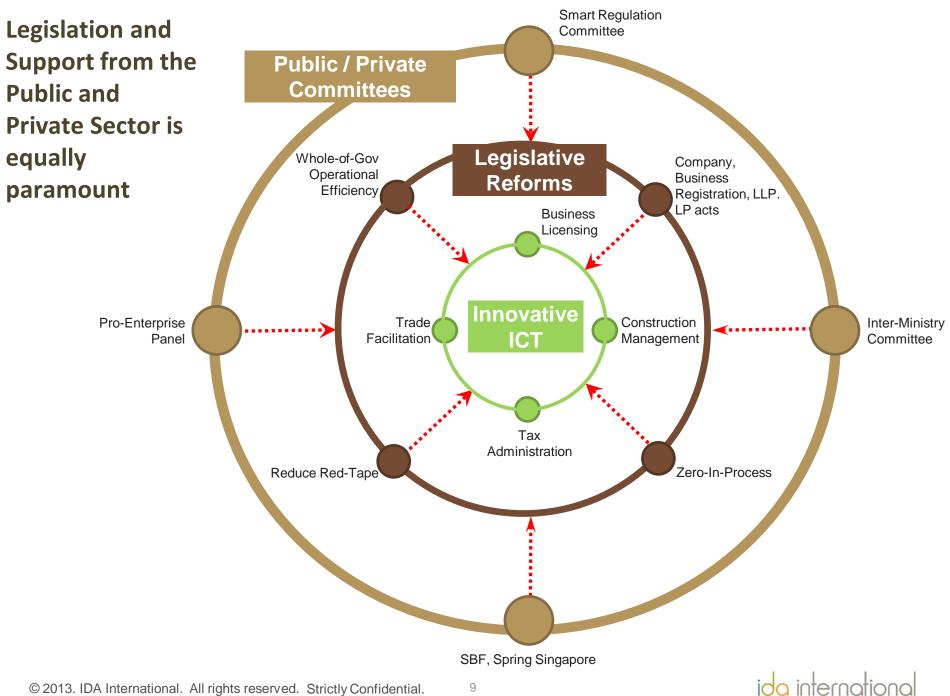






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Source: "Doing Business", World Bank, ⁸ 2007 -2013



Tangible benefits to Businesses

Business Needs	Previously or manually	Now through eServices
Incorporating a new company	S\$1,200 to S\$35,000 (depend on company size) Time required: 5 days	S\$300 (flat fee) Time required: 2 hours
Submitting building plans	Manual dispatching of documents to 12 agencies 200 days	Online Submission 36 days 160m cost savings
Trade Clearance	At least 3 working days 3 – 30 documents	< 1 min 1 document 25% Productivity Increase 50% Cost reduction
Register a New Vehicle	1 working day \$5 - \$10 (courier service)	10 to 15 minutes FREE!
Obtaining an Entertainment license	Time required: 8 weeks	Time required: 2 weeks

Doing Business Reform Programme

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Past five years, Doing Business reported that Suriname did not improve but deteriorated

	Starting a Business	Construction Permits	Getting Electricity	Registering Property	Getting Credit	Protecting Investors	Paying Taxes	Trade Across Borders	Enforcing Contracts	Resolving Insolvency
2009	Ν	Ν	NA	Ν	Ν	Ν	Ν	Ν	Ν	Ν
2010	Ν	Ν	NA		Ν	Ν	Ν	Ν	Ν	Ν
2011		Ν	NA	Ν	Ν	Ν	Ν	Ν	Ν	Ν
2012	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν	Ν
2013	Ν	Ν	Ν	Ν	Ν	Ν	Ν		Ν	Ν

- **DB 2010** Suriname implemented new valuation requirements to insure proper tax payments at the Land Registry which increased procedures, cost and time to **Register Property**
- **DB2011** VP reduced the time to under 21 days and simplified the procedures to **Start a Business**
- **DB 2013** Suriname increased the time to export by involving more customs departments in clearing exports making it more tedious to **Trade Across Borders**



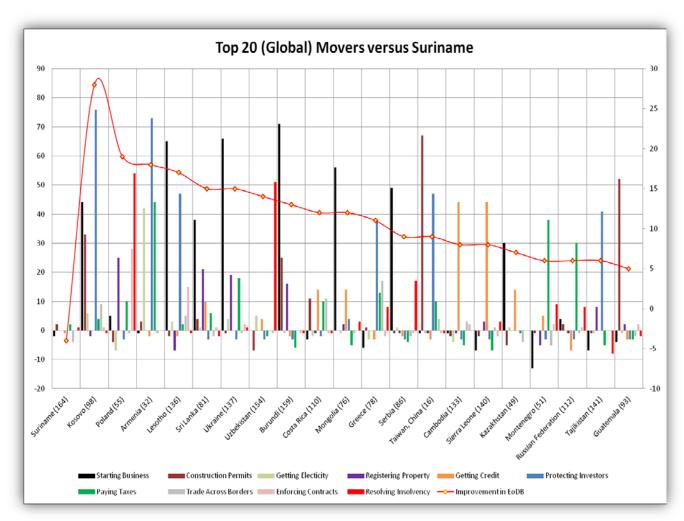
Our analyses of top performers provides a framework to replicate successes that will enable Suriname to keep up with the "High-Movers"

Economies in this group channelled significant efforts in reforming:

- Starting a Business
- Protecting Investors
- Paying Taxes
- Construction Permits

10 economies in this group reformed **Starting a Business**, which represents a cumulative increase of <u>428 ranks</u> for these 10 economies.

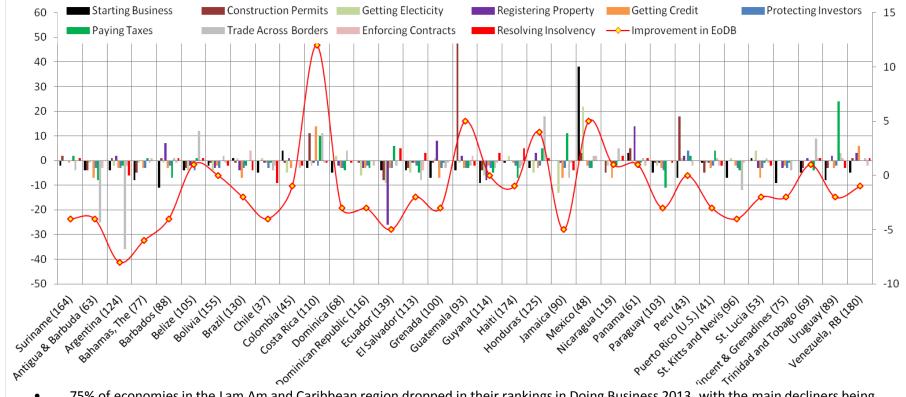
Suriname should consider following suit to keep pace with the top movers while reforming **Trading Across Borders**, a criteria that top movers have not been focusing on



Data from World Bank



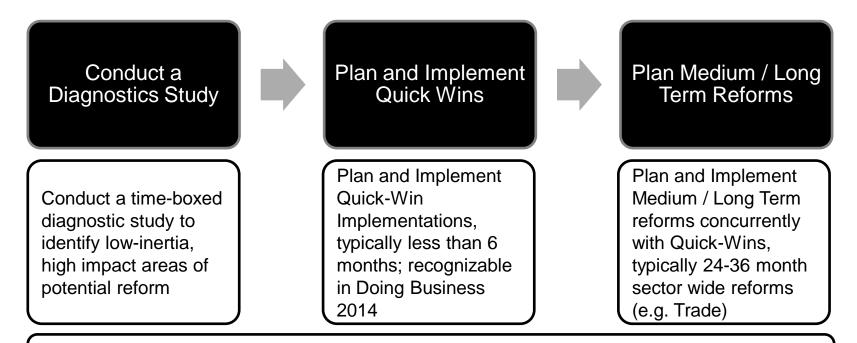
Lat Am & Caribbean countries have not been very strong performers; potential for Suriname to differentiate and "break away from the pack"



- 75% of economies in the Lam Am and Caribbean region dropped in their rankings in Doing Business 2013, with the main decliners being, Argentina, Bahamas, Ecuador, Jamaica and Suriname!
- 25% of the biggest decliners (bottom 36 economies) in DB 2013 are from this region not a very strong performance from the region
- There were however a few high-achievers Costa Rica, Guatamala, Honduras and Mexico and analysis revealed a common theme
 - These economies focused on reforms in 3 or more criteria simultaneously (diversification)
 - Focus of reforms by these economies: Trading Across Borders, Paying Taxes, Construction Permits & Starting a Business

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Doing Business Reform Projgramme will be a journey, with the first step being a Diagnostic Study to identify quick-wins and plan improvements for succeeding phases



Institute Operational and Governance Structures to drive business regulation reforms

Institute an engagement model to encourage potential government and non-government respondents to participate

Leverage on a partner with a proven track record

Initial reform efforts should focus on low-hanging fruits...

- Focus initially on criteria that can be influenced by process improvements and automation
- Criteria that may require high-levels of policy reform may be tedious to implement with high change-inertia
- Potential Quick-Wins can therefore encompass the reengineering of overly lengthy business processes, e.g. Time to Start a Business, Number of Tax Payments

Doing Business criteria categorised by ease of Automation and Policy Reforms **Enforcing Credit** Starting Business Protecting Paid-In Capital Investors • Procedures • Disclosure • Time **Paying Taxes** • Dir Liability Tax Rate Shareholder Suits **Resolving Insolvency** High **Getting Credit** Resolving • Time Credit Inform Insolvency • Legal Rights Cost • Recovery rate Enforcing Contracts Policy Reform • Cost **Starting Business** Starting Business Construction Procedures • Cost Permits • Time • Procedures **Construction Permits** • Time Paying Taxes • Cost Payments **Getting Electricity** Getting Electricity Lov • Time • Procedures • Cost • Time Trade Across **Registering Property Borders** Registering • Cost Docs (Imp/Exp) Property Procedures Time (Imp Exp) **Trade Across Borders** • Time Export Cost Import Cost Level of Automation Low High

<mark>da</mark> international

Analysis of Suriname leads us to conclude ...

- Suriname should channel efforts into reforming 4 criteria simultaneously
 - World Bank only recognises economies that have reformed 3 or more criteria as top-movers
- Selected criteria and specific reforms should be quickly implementable and yet yield the highest ranking and socio-economic impacts for Suriname
- Reforms should enable Suriname to keep pace with Regional and Global performers
- Reforms should be based on "proven" successes
- Keeping these in mind, the following criteria are recommended for initial focus
 - Starting a Business
 - Dealing with Construction Permits
 - Paying Taxes
 - Trading Across Borders

We seek from you, our stakeholders

- 1. Your support and participation during the diagnostics study to help us during the information gathering process
- 2. That you please be forthcoming with information this is about how we can help Suriname improve
- **3.** Your opinions on areas you feel could be best improved and we welcome your suggestions
- **4.** Where would you want Suriname's Doing Business Ranking to be in 2-3 years

We have worked with various countries around the world in helping them better harness the benefits of infocomm technologies to drive socio-economic outcomes





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Thank You

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